101: Pre-Employment Screening, Driver Qualification Queries



Speaker: Greg Hendricks Vice President Compliance & Operations Salt Lake Express & Northwestern



Big shout out to Women in Busses

Please please go to their website and learn more about Recruiting & Retaining Drivers. <u>https://www.buses.org/about/drivingforce</u>





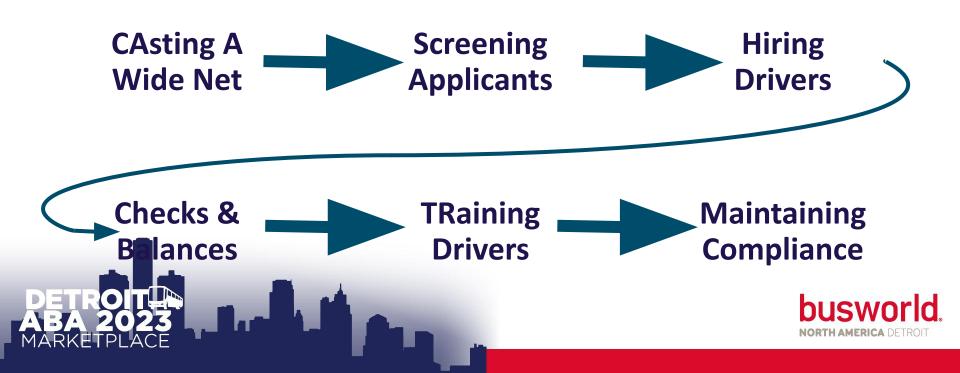


A little About Me!

- I have 6 kids.
- I live in a pepto pink house.
- I drive a herbie knock off.
- I wear my birthday suit to work each
- My favorite hobby is taking the kids



Hiring Quality, Competent, Legal Drivers



Driver Recruitment

- You have to cast a wide net.
- Vary your hiring budget between different platforms.
 - I have found that switching your hiring platform often really works
 - Drivers hide on different sites in different cities
- Talk to people. Always carry business cards. Everyone you meet has a family member looking for work
- Use social media.





A posting that grabs

GLAB ACCENCION

- ★ Want to get paid to see
 ★ Yellowstone?
 ★
- ★ Full time drivers earning \$65,000+.
- ★ \$2,000 Sign on bonus.

WHAT SETS YOU APALT

- Benefits
- ★ Equipment
- \star No forced dispatch.
- ★ Assigned routes
- ★ Home time
- ★ Multi day charters



targeced ads





Referral Bonuses

- Good drivers talk positively about the company, they sell the job to their family and friends
 - Referral bonuses are a nice touch.
 - Retention is always cheaper than recruitment

\$500 UP Frong

- ★ Pay some upfront.
- ★ Pay after the applicant completes training.

\$500 AFCER 6 MONCHS

- ★ Keeps the referring driver interested.
- ★ Turns the referring driver into a mentor.



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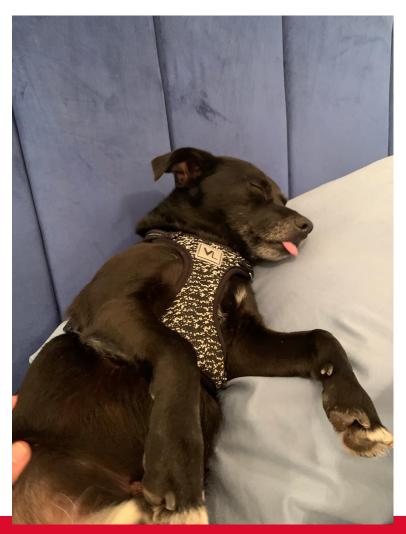
Hold a contest. The employee who refers the post hired applicant gets an additional bonus.



Question Time

What do you use for advertising? What methods are successful Who can think of the best grabbing headline?

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Screening Applicants

DO CHEY HAVE A MEDICAL CARD?

- \star Do you have a company dr?
- ★ Think of redoing it with a dr you know?

WHAT DID THEY SAY ON THEIR APPLICATION?



DO CHEY MEEC YOUR SCANDARDS?

- ★ Review against your hiring standards.
- ★ Do your hiring staff know our standards?

Were they honest?



- ★ Review the application against the background check.
- ★ Document any discrepancies and the reason for. DUSWORID



KEEP CALM

HIRING Drivers

- ★ Stay Calm!
- ★ Stay Organized!
 - Make a habit of doing it the right way and the same way, every time.
- ★ Talk to your insurance!
 - Do they have specific requirements
 - on who you can hire?

Applicant Process

	STEP 1 Hiring	
iring Manager	Interview	
Safety Office	Employment Application	Safety Of
Safety Office	Application Signature	Safety Of
iring Manager	Interview Notes	Safety Of
Safety Office	DOT Past Employment	Safety Of
Safety Office	New Hire E-documents	Safety Of
Safety Office	Drug Test Introduction Letter	Safety Of

STOP

CDL B with passenger & Air Brakes or

	Permit		
	Step 2 Drug Test & Pap	erwork	
Safety Office	Pre employment Drug Test		Safety Offic
Safety Office	Chain of Custody		Safety Offic
Safety Office	New Hire E-documents		Safety Offic
Safety Office	Certificate of Compliance		Safety Offic
Safety Office	Certification of Violations		
Safety Office	Credit Card Policy		1
Safety Office	Discipline Policy		1
Safety Office	Insurance Request Form		1
Safety Office	Driver General Policy		1
Safety Office	Procedues Manual		Training
Safety Office	Drug & Alcohol Policy		Training
Safety Office	FMCSR Receipt		Training
Safety Office	I-9 Form		Training
Safety Office	PSP Release Form		
Safety Office	Background Check Form		1
Safety Office	W-4 Form		Training
Safety Office	D&A Clearinghouse Consent		
Safety Office	D&A Clearinghouse		1
Safety Office	E-Verify		1
Safety Office	Residency Addendum		1
Safety Office	Employment Addendum		1
Safety Office	JJ Keller (name to Michelle)		1
Safety Office	Hire Date(Day after drug test results)		
Hiring Manager	Rate/Sign on bonus		

STEP 3 Onboarding Training		
Distracted Driving		
Drug & Alcohol		
Back Safety		
Human Trafficing		
Electronic Logs		
Paper Log		

STOP

Wait for OK from Safety

Step 5 Back Office	
Motorcoach Manager	
Maverik, Manifest, etc	
^Flix Entry	
^Flix Training	

Vehicle certification needs to be every vehicle type. MCI, Grech, A Trailer; Wheelchai	BC, Sprinter w/
Vehicle Certification	
Record of Training	
Smith System	
Record & Certificate of Road	

Route Training	
Route Training	

* All forms are found on the Shared Drive * Only use the most current forms

Checks & Balances Background checks

- ★ A vehicle weighing 10.000 lb or more.
- ★ Transport 9-15 passengers.
- ★ Transport hazardous materials.
- ★ Require a Class A, Class B or C commercial driver's license (CDL).

Required

- Applicant's driving history
 - MVR for at least 3 yr.
 - Try for 5yr
- DOT employment verification
 - Accident history (49 CFR 390.5T)
- FMCSA drug and alcohol screen
 - Clearinghouse
- ★ Check 10-year employment and residency. Go for Overkill.
 - Satisfies both FMCSA and FTA
 - I-9 Check



Hired & Beyond

1st Day

I-9 - Keep in a separate folder/binder. Do not keep with Qualifications or Personnel folder

Tips

Keep all requests you receive from other employers. You never know when you will be audited for failure to turn over the information

Within 30 Days

- ★ Motor carriers must investigate, document, and retain all drivers' previous employment safety performance history for the three years immediately prior to the driver joining a new employer.
 - At least 3 attempts.

Documentation is key DUSWORID NORTH AMERICA DETROIT

Drug & Alcohol Clearinghouse

- ★ What is the Drug & Alcohol Clearinghouse?
 - It is a record of all FMCSA, State Driver Licensing Agencies (SDLAs), and State law enforcement personnel real-time information about commercial driver's license (CDL) and commercial learner's permit (CLP) holders' drug and alcohol program violations.
 - The Clearinghouse contains records of violations of drug and alcohol prohibitions in 49 CFR Part 382, Subpart B, including positive drug or alcohol test results and test refusals. When a driver completes the return-to-duty (RTD) process and follow-up testing plan, this information is also recorded in the Clearinghouse.



Drug & Alcohol Clearinghouse Queries

- ★ Limited vs Full vs Annual vs Pre Employment
 - Pre Employment Full Query. Driver must login under their account and give permission
 - Annual Limited Query. Driver must give written approval.
 - If any limited Query comes back with hits, you are required to run a Full Query
- ★ Should I do all Annual/Limited queries at the same time?
 - This is up to you. I like doing them annually when we do our company wide MVR check. It is easier to stay organized and not forget.



Drug & Alcohol Clearinghouse cont.

- Does the clearinghouse cover FTA?
 - It depends. Drivers who perform only FTA-regulated safety-sensitive functions are exempt from Part 382, including the Clearinghouse requirements, as are their employers. These drivers and employers are subject only to the alcohol and/or controlled substances testing requirements of Part 655. On the other hand, FTA-regulated entities that employ drivers who also perform FMCSA-regulated safety-sensitive functions must comply with the relevant alcohol and/or controlled substances testing requirements of Part 382.



Drug & Alcohol Clearinghouse Queries

- Do I need to hire a vendor to run queries?
 - No, you just need an account.
- Do the Queries cost?
 - Yes, all queries cost \$1.25. You must purchase queries prior to performing them.
- Do I report a violation to the Clearinghouse?
 - Employers are required to report driver drug and alcohol program violations in the FMCSA Commercial Driver's License Drug and Alcohol Clearinghouse. An employer may designate a consortium/third-party administrator (C/TPA) in the Clearinghouse to assist with meeting these reporting requirements; however, the employer retains ultimate responsibility for compliance
 - Must be reported by close of the third business day after receiving results



Question Time

When do you run your annual clearinghouse? Do you run all of the. At the same time?

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Checks & Balances Background checks

EXCLA

- \star PSP check
- ★ Criminal Check
- ★ Previous employer references



 \star

- Review the application against he background check.
- ★ Document any discrepancies and the reason for.



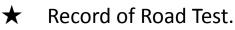
Training Drivers

What training do I need to do? Should I do?

Required

Extra

- ★ 60 min. Drug and Alcohol Training.
- ★ Review FMCSR Handbook.
- ★ Company Policies.
- \star ADA



- ★ Vehicle specific training.
- ★ Back Safety.
- Human Trafficking.
- ★ Time behind the wheel.
 - Customer Service.
 - Procedures.
 - Expectations.



Supervisors need 120 minutes of reasonable suspicion training.





Training Drivers

- ★ Classroom (80% during assessment)
 - \circ Basic operation
 - Safe operation procedures
 - Advanced operation procedures
 - Vehicle systems and reporting malfunctions
 - Non driving activities (e.g., Hours of Service).
- Behind the Wheel (No Federal minimum hours).
 - On Road
 - Range
 - Basic vehicle control skills and mastery of basic maneuvers



Some States have minimum hours. (4)



Training should transition into Mentoring

WHAT IS A MENTOR?

- A Guide.
- A Friend.
- An Example.
- A phone call away.







What a mentor is not

- NOT a Supervisor.
- NOT a Disciplinary.
- Not authorized to review sensitive information about the new hire.
- Not a full time role.
- Not an undercover boss.



What makes a mentor?

- A mentor is chosen after the interview.
- Mentors don't have to be your best driver. Just someone who is real and can relate to the new hire.
- Chose someone who the new hire may want to exemplify.
- With enthusiasm you cannot chose wrong.
- Pay is not the motivation of a mentor. Mentors are self motivated.





Maintaining compliance

MVR'S

- ★ After every new license.
- \star After every new medical card.
- \star Annually

IN ADDICION

- ★ Check the national registry for each medical card.
- ★ Clearinghouse limited query.
- ★ Certificate of Violations.



Medical cards must be submitted to the State.

https://www.fmcsa.dot.gov/registration/c ommercial-drivers-license/state-state-m ed-cert-submission-update

Question Time

Have any of you had success at a mentor program? Tell me a story about your mentor.

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WHAT RESOURCES are available?

APPLICATION TRACKING WEBSITES

- ★ https://www.driverreachapp.com
- ★ https://www.tenstreet.com/drivers
- ENGRY LEVEL DRIVER TRAINING

BISC Mentor Program

- ★ https://www.fmcsa.dot.gov/registration/commercial-drivers-license/entry-lev el-driver-training-eldt
- https://www.jjkeller.com/shop/Product/Passenger-School-Bus-Endorsemen t-Entry-Level-Driver-Training-Trainer-Manual

CLEARINGHOUSE

- ★ https://www.fmcsa.dot.gov/regulations/commercial-drivers-license-drug-an d-alcohol-clearinghouse
- ★ https://www.ntassoc.com/





Questions

Handouts and Slides available on table
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Reference



- 1. Movement Advancement Project. "Nondiscrimination Laws."
- 2. Legal Information Institute. "Bona Fide Occupational Qualification (BFOQ).
- 3. FindLaw. "Bona Fide Occupational Qualification."
- 4. https://www.dol.wa.gov/driverslicense/cdltraining.html



