## Operational Excellence



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## Operational Excellence





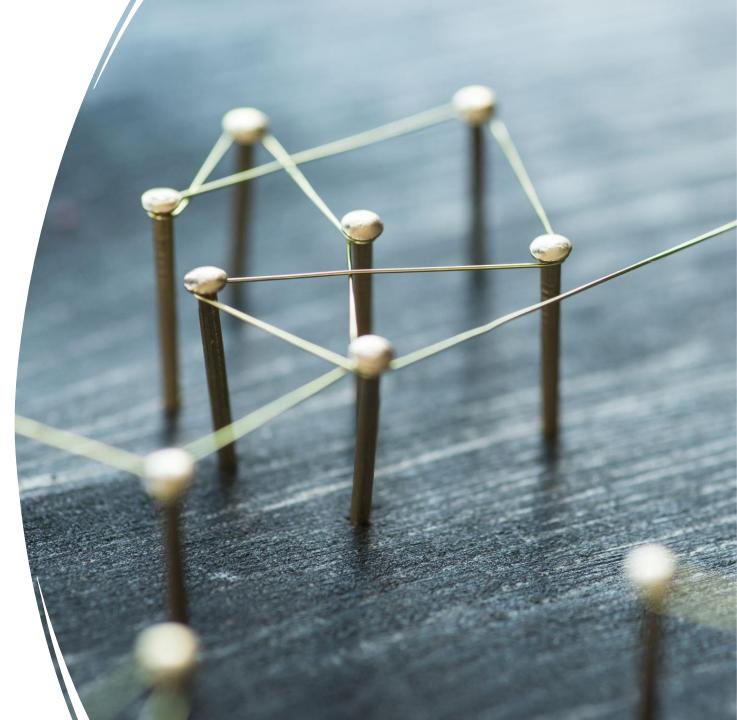
- Why do we want Operational Excellence
  - Increased Revenue
  - Better Profitability

- Symbiotic relationships
  - Drivers
  - Clients
    - External
    - Internal

Putting the Pieces of the puzzle together

## Processes

A little example to bring this to the forefront



#### Processes

In numerical order, how many can you locate in 30 seconds

37	21	18	42
9	33	54	30
69	1	<b>58</b>	2
29	73	22	38
57	49	70	26
53	41	10	46
45	13	62	6
61	65	50	66
5	25	74	34
17	77	14	78
24	44	63	11
12	60	15	51
56	20	31	39
4	<b>48</b>	3	67
40	68	43	59
28	32	47	27
72	16	7	75
52	76	35	71
8	80	23	19
64	36	79	55

#### Processes

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### **Operational Excellence**

- A skilled customer service / dispatcher will ensure the right people are in the right place at the right time.
- Customer Service will learn to help create the puzzle with all the information necessary to build it.
- Dispatchers will learn how to put the pieces in place that will maximize your company's efficiency and guarantee seamless operations.





### What is the definition of "Excellent Customer Service"?

- Service that treats customers
  - With a friendly attitude
  - Tries to resolve their problem or question as efficiently as possible.
  - Quality customer service has a big impact on customeroriented businesses

## Phone etiquette

• Proper telephone etiquette is very important in that you are representing everyone within your company.



### Telephone Etiquette



Have pen and paper handy

Always answer the phone as promptly as possible, never let it ring more than 2 times

2

3

#### Provide a greeting

• Thank you for calling..... how may I may I assist you? Write down the caller's name and number

## Telephone Etiquette 3 Steps

Ask	If you can't understand the caller, ask them to slow down or repeat what is necessary
Listen	Listen Actively • Let the caller do the talking • Respond accordingly
Confirm	Confirm the trip Verbally and via E-Mail



## Critical Thinking

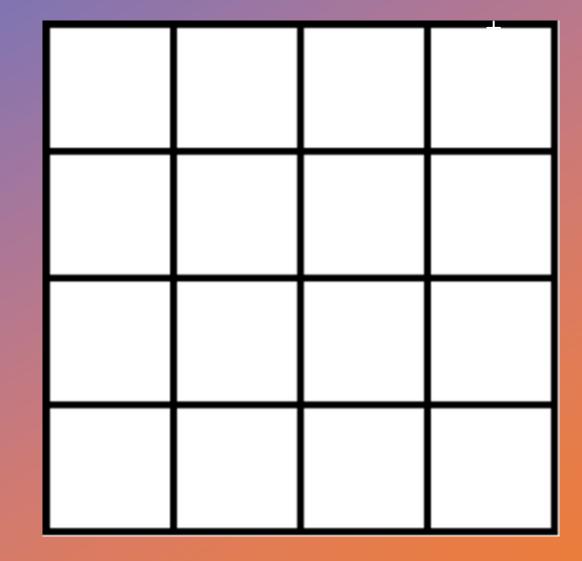
• Dispatching / Operations

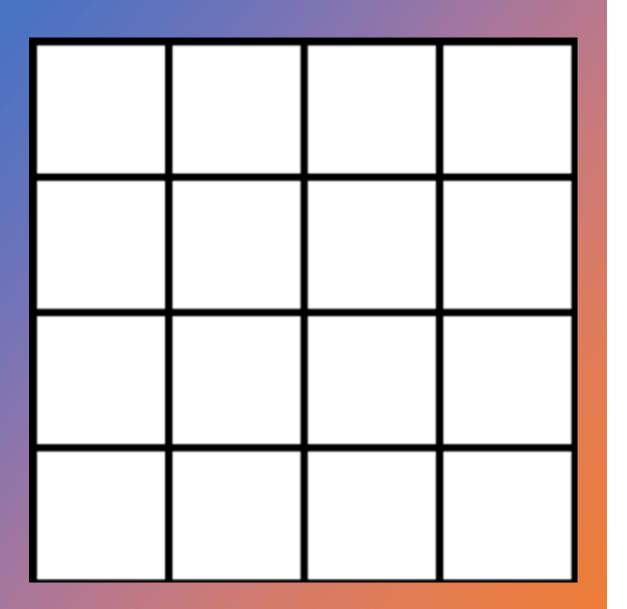
## Critical Thinking

Entails effective communication and problem-solving abilities and a commitment to overcome problematic situations with learned behavior and available analytical tools

Self-directed, self-disciplined, selfmonitored, and self-corrective thinking.

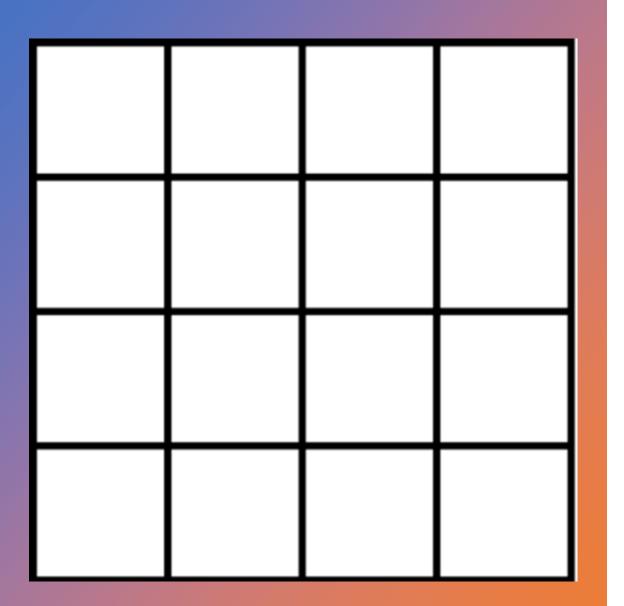
## How Many Squares?





## How Many Squares?

- \_\_\_\_ (1×1 squares)
- \_\_\_\_ (2×2 squares)
- \_\_\_\_ (3×3 squares)
- \_\_\_\_ (4 ×4 square)
- \_\_\_\_ Squares



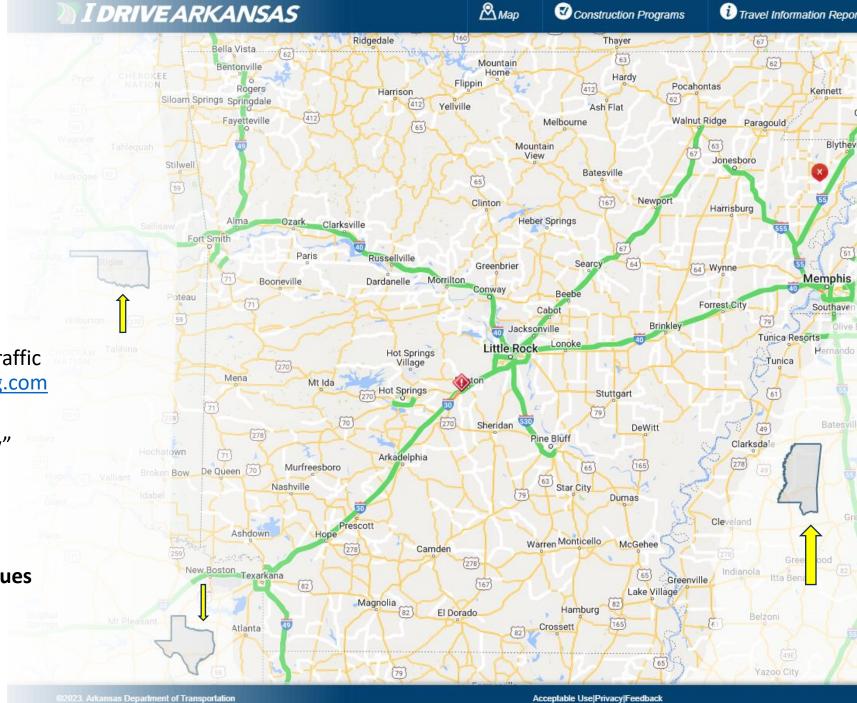
## How Many Squares?

- 16 (1×1 squares)
- 9 (2×2 squares)
- 4 (3×3 squares)
- <u>1 (4×4 square)</u>
- 30 squares

Dispatch / Operations Excellence - What does this require

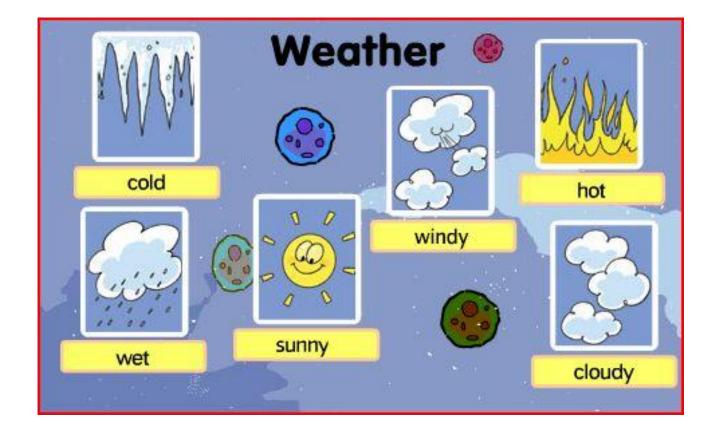
## A great Team Member is an Expert, with:

- Geography
  - Travel Time
- Traffic
- Monitor real time traffic
   www.cypresspmg.com
- Resource Locations
  - "Ports of Entry"
  - Airports
  - Seaports
  - Rail Stations
- Best Routes in and out of Venues



## A great Team Member is an Expert, with:

- Geography
- Traffic
- Best routes in/out of venues
- Weather



## A great Team Member is an Expert, with:

- Geography
- Traffic
- Best routes in/out of venues
- Weather
- Client requests



### A great Team Member is an Expert, with:

- Geography
- Traffic
- Best routes in/out of venues
- Weather
- Client requests
- Vehicles





## A great Team Member is an Expert, with:

- 1. Geography
- 2. Traffic
- 3. Best routes in/out of venues
- 4. Weather
- 5. Client requests
- 6. Vehicles
- 7. Operating of equipment



# A great Team Member is an Expert, with:

- Geography
- Traffic
- Best routes in/out of venues
- Weather
- Client requests
- Vehicles
- Operating of equipment
- Laws of the jurisdictions you serve



## A great Team Member is an Expert, with:

- Geography
- Traffic
- Best routes in/out of venues
- Weather
- Client requests
- Vehicles
- Operating of equipment
- Laws of the jurisdictions you serve
- Psychologist



### A great Team Member is an Expert, with:

#### • Information

- Where does it start
  - Booker / Passenger
  - Reservationist
  - Operations
- Find The Information
  - The Internet



## Know your Drivers

• The lifeblood of our industry

## Know you Driver's habits

- Drivers tend to have habits.
  - Responsible Driver
    - Hours of Service
      - "it's okay boss, I can handle one more ride"
  - Observant and obey the rules on the road
    - GPS speed alerts
    - Client concerns (or complaints)
  - Complete necessary documents correctly and accurately



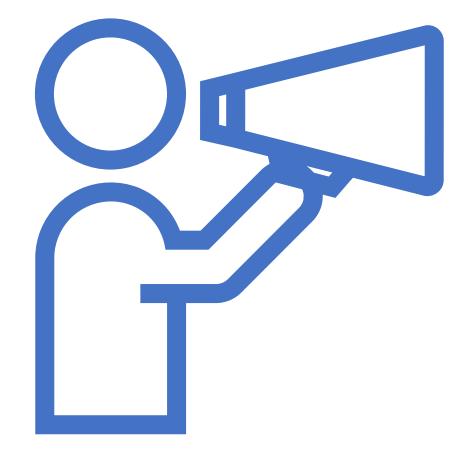
## Assigning work to the Driver

- Availability
- Capabilities
  - Geographical challenges
- Personality / Temperament
  - How will they handle the passenger
    - Religious
    - Gender
  - Situation
    - Traffic
    - Other



# Assisting the Driver

- Make sure they have all the needed information.
  - Special notes and instructions
  - Name of the Account or Affiliation



## Assisting the Driver

- You....
  - Controlled environment
  - Computer
    - Multiple "BIG Screens"
  - Internet access (high speed)
  - Multiline Telephone Lines



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# Driver... Not in a controlled environment Panic mode

- Small computer screen
- Internet access, on a phone, tablet, etc. all on "1" device.



- Create a pleasant atmosphere
- Situations that arise could flair tempers,
  - but shouldn't (CAN'T).
- Keep in mind that you are the person in control
  - Remain in control of yourself and the situation.
- Passenger's safety and satisfaction are the first and foremost considerations.
- Responsibility is to resolve the situation.
- Keep the Driver's concentration on the task at hand.
- Take a bad situation and fix it.
- Take personality(everyone involved) out of the situation.





### Team Members Responsibilities

- Take personality (everyone that may involved) out of the situation.
  - Driver
  - Passenger
  - Booker
  - Reservationist
- Report; "IN WRITING"; all incidents and occurrences to management for disciplinary action.

Team Members Responsibilities LEADERSHIP ROLE

**EVEN TEMPERMENT** 

**EVEN HANDEDNESS** 

CULTIVATION

GAINING TRUST OF FELLOW Team Members

**CREATING WORKING RELATIONSHIPS** 

**E-MAIL** 

### **Operational Excellence Requires**

Great Communicators, that are always polite and nice.

Excellent knowledge of the transportation industry and mindblowing intuition.

Is the person that leads the Motorcoach Company to greatness, success depends on his/her leadership capabilities.

Be a strong leader take your company to Success !

Responsibility to Other Team Members and the Entire Company

### The Golden Rule

Do unto others as you would have them do unto you.

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## Questions



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